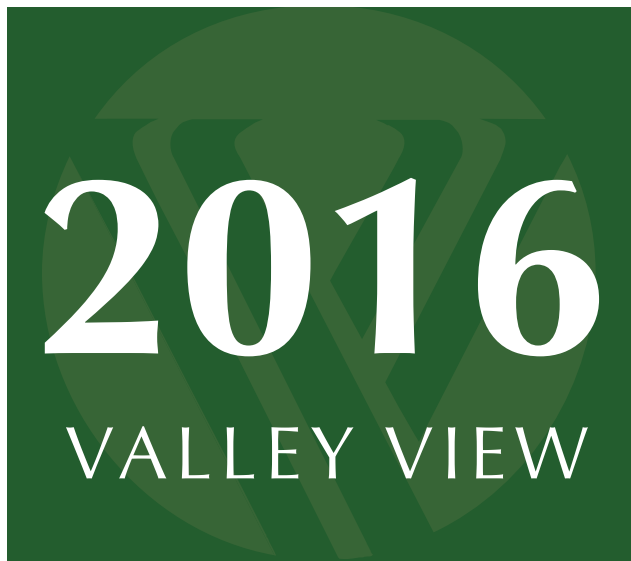


# A YEAR of *PeopleCare*



2016 REPORT TO THE COMMUNITY



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*Bruce Greene, MD; Armando Armas, MD  
Doug Rovera, MD; David Marcus, MD  
Calaway•Young Cancer Center at Valley View*



*Nurses at Pediatric Partners at Valley View*



*PeopleCare.  
That's Valley View.*



*Gary Brewer*  
*Chief Executive Officer*

## *Board of trustees*

---

**Mike Fattor**

*Chair*

**Steve Vanderhoof**

*Past Chair*

**Lynn Kleager**

*Treasurer*

**John Bosco**

*Secretary*

**Dr. Robert Derkash**

**Brian Leasure**

**Dr. Brian Murphy**

At Valley View, our patients come first. We are committed to transforming healthcare in our community so that people can have the care they need. We strive to exceed expectations for a rural healthcare organization by offering new services and bringing new technologies to benefit our patients. In 2016, this commitment is reflected in the opening of new Advanced Catheterization Laboratories. These laboratories are usually only found in metropolitan or university settings yet Valley View is proud to offer this new level of cardiovascular care to our patients and community. Valley View Hospital was the smallest rural community hospital selected to partner with the nation's leader in Healthcare Performance Improvement, becoming a high reliability organization (HRO). This journey reflects the highest standard when it comes to the quality and safety of our care. These accomplishments and many more affirm our steadfast focus on our patients.

We could not realize these accomplishments without the remarkable work and commitment of our Medical Staff and employees. Our community of volunteers and donors also positively impact our work. We are thankful for such a high level of commitment.

Sincerely,

Gary Brewer  
Chief Executive Officer  
Valley View

*Always  
putting  
patients  
first.*

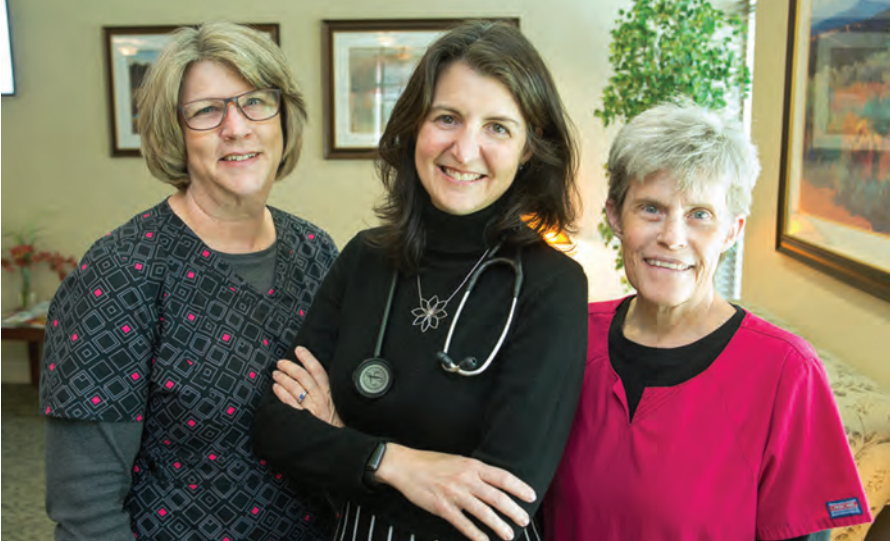
*Ben Peery, M.D.  
Emergency  
Medicine*



**Ben Peery, MD**  
*Emergency Medicine*  
Valley View Hospital

**Our mission**

To be the leader for excellence in personalized care and healing.



*Angela Ammon, MD and team, Eagle Valley Family Practice at Valley View*

**Our vision**

The destination of choice for all who aspire to heal and be healed.

*Valley View 2016 Care Centers provide care across our region*



**EAGLE VALLEY CARE CENTER**  
0377 Sylvan Lake Road  
Eagle, CO 81631

**VALLEY VIEW HOSPITAL**  
1906 Blake Avenue  
Glenwood Springs, CO 81601

**SILT CARE CENTER**  
2001 Horseshoe Trail  
Silt, CO 81652

**WILLITS CARE CENTER**  
350 Market Street  
Willits Town Center  
Basalt, CO 81621

**GRAND JUNCTION CLINIC**  
607 - 25 Rd.  
Grand Junction, CO 81505

*We are proud of our service to our patients and community. Valley View realized the following noteworthy achievements in 2016:*

### **JANUARY 2016**

The Calaway•Young Cancer Center received its accreditation from the American College of Surgeons' Commission on Cancer (CoC). CoC accreditation is a rigorous process requiring the center to meet high standards and improve the quality of care for its patients. This accreditation demonstrates the ultimate commitment to our patients.

### **APRIL 2016**

Valley View launched a new partnership with Classic Air Medical to expand air medical transport to Valley View and our community. This partnership bases a modern helicopter at Valley View Hospital plus a flight crew housed nearby. In critical situations, minutes matter. For our patients, it means faster, enhanced access to other facilities, as needed. This also means faster, better access to Valley View Hospital from other hospitals in our region.

### **JUNE 2016**

Following a four-year certification process, Valley View Hospital was recognized as a baby-friendly hospital. The certification is granted by national organization Baby-Friendly USA, and indicates that our Family Birthplace has successfully met criteria for specific initiatives involving prenatal and postpartum education, breastfeeding support and skin-to-skin contact between mother and baby in the critical hours after birth.

### **NOVEMBER 2016**

Valley View expanded its 24/7 cardiovascular care with the opening of the Advanced Catheterization Laboratories in the Heart and Vascular Center.



*769 babies born*



*4,199 surgeries and procedures*



*13,379 radiation oncology procedures*



*1,473 community health fair participants*



*Over 120,000 outpatient clinic visits*



*13,099 emergency room visits*



Healing with a  
*personal touch.*

*Family Birthplace*  
Valley View Hospital



*In 2016, Valley View began its journey to become a high reliability organization (HRO).*



This means we strive for consistent excellence in quality and safety for every patient, every time. To that end, Valley View providers and staff participated in education, training and coaching to place a paramount focus on the safety as well as the effectiveness of care.

Valley View Hospital was the smallest rural community hospital in the country selected to partner with the nation's leader in Healthcare Performance Improvement, striving for this gold standard in healthcare.

*In November, Valley View opened the new Advanced Catheterization Laboratories in the Heart & Vascular Center featuring hybrid bi-plane technologies and multidisciplinary cardiac expertise.*

The new labs are designed to optimize patient experiences and outcomes using precise robotic technology with minimally invasive procedures.



*Guests at the Advanced Catheterization Lab grand opening*

The Heart & Vascular Center at Valley View is home to a distinguished group of cardiologists who specialize in the diagnosis and treatment of heart and vascular conditions. The multidisciplinary team of cardiology experts includes: Dr. Frank Laws, who is both an Electrophysiologist & Interventional Cardiologist and serves as the Heart & Vascular Center's Medical Director; Dr. Marcus Howell, Interventional Cardiologist; Dr. James Narrod,

Cardiovascular and Thoracic Surgeon; and Dr. Michael Rubinstein, Clinical Cardiologist.

The Heart & Vascular Center provides state-of-the-art 24/7 care for stopping heart attacks and saving lives. Valley View offers ablation treatment for atrial fibrillation and other heart rhythm disturbances. With the establishment of the Advanced Catheterization Labs, patients from the Roaring Fork Valley, as well as all of Colorado, and neighboring states, can now obtain cardiac and thoracic care without having to travel.

“Our goal was to create a nucleus of innovation outside a major metropolitan area and university setting that allows patients to receive care closer to home,” said Dr. Laws. “Our advanced technologies and hybrid approach allows for an acceleration of diagnosis and treatment with a shorter recovery time.”



*Dr. Frank Laws*



*Dr. Laws in the Advanced Catheterization Lab*



*Dr. James Narrod*

Siemens, a global healthcare technology company and a partner with Valley View, provides ground-breaking technology that aids our physicians in providing better images while decreasing patient and staff exposure to radiation. Heart & Vascular physicians were concerned about patient radiation safety and also knew that clear imaging saves lives. The Siemens bi-plane system does just that and provides ultra-low dose radiation and clear images so that physicians can do what is important – taking care of our patients.

laboratories, for example, is so advanced that Siemens has designated Valley View as its only demonstration site for these devices in all of North America. The other sites are in Bordeaux, France and Lucern, Switzerland. Truly, Valley View is providing world-class care right here on the Western Slope, and this would not have been possible without the heartfelt donations provided by this community.



*Dr. Marcus Howell*



*Dr. Michael Rubinstein*

Philanthropy has been central to the creation of the Advanced Catheterization Laboratories. Generous gifts have brought a caliber of healthcare to our community rarely seen outside of a university setting. The imaging equipment featured in the new



*Gary Brewer, chief executive officer, addresses guests at the grand opening*

Redefining healthcare  
*for our community.*



*Christopher George, MD*  
*Orthopaedic Surgeon*  
*Glenwood Orthopaedic Center*

**ALLERGY  
& IMMUNOLOGY**

Robert McDermott, MD  
Regan Pyle, DO

**ANESTHESIOLOGY**

Michael Barnes MD  
Jessica Burton-Vigil, CRNA  
Allison Christie, MD  
Seth Kingston, MD  
Allison Long, MD  
Nicole McDermott, MD  
Ryan Nau, CRNA  
Hayes Schlundt, MD  
Ronald Stevens, MD  
Mark Young, MD

**CARDIOLOGY**

Julianne Doherty, PA-C  
Marcus Howell, MD  
Kimberly Johnson, APN  
Rebecca Laird, MD  
Frank Laws, MD  
Michael Rubinstein, MD  
William Sauer, MD

**CERTIFIED NURSE  
MIDWIFE**

Erin Crawley, CNM  
Teresa Hall, CNM  
Brenda Hanson, CNM  
Sue Hanson, CNM  
Carole Inglis, CNM  
Kala Kluender, CNM  
Kerrie Kuhl, CNM  
Susan Mitchell, CNM  
Bonnie Sihler, CNM  
Alexandra Woolley, CNM

**DERMATOLOGY**

Kelly Thomas, MD

**EMERGENCY  
MEDICINE**

Charles Abramson, DO  
Sabrina Adams, MD  
Brandy Drake, MD  
Kelly Glenn, DO  
Kimberly Levin, MD  
Travis Martin, MD  
Braden Meason, MD  
Gregg Minion, MD  
Benjamin Peery, MD  
Michael Stahl, MD  
Elizabeth Tai, MD

**FAMILY MEDICINE**

Angela Ammon, MD  
Corey Dobson, MD  
Dennis Eicher, DO  
Jamie Faught, MD

Andrew Gisleson, DO  
Anneliese Heckert, DO  
Andrew Henrichs, PA-C  
Gregory Holley, PA-C  
Edlin Jara-Molinar, PA-C  
Gary Knaus, MD  
Kelli Konst-Skwiot, MD  
Jennifer Lang, FNP  
Bruce Lippman II, MD  
Bruce Lippman Sr., MD  
David Lorah, MD  
Matthew Percy, MD  
Sarah Rieves, MD  
Crystal Roney, MD  
Amy Ryn, DO  
Paul Salmen, MD  
Daniel Smith, DO  
Lauren Sontag, MD  
Kimball Spence, DO  
Elizabeth Spidell, DO  
Chris Tonozzi, MD  
Rebecca Urquhart, PA-C

**GASTROENTEROLOGY**

Jason Collins, MD  
Robert Dy, DO  
Colleen Farnum, PA-C  
Stephen Laird, MD  
Gerard Tomasso, MD

**GENERAL SURGERY**

Mohammad Bakkar, MD  
Brad Nichol, MD  
Randall Ross, MD

**GYNECOLOGY**

James O'Donnell, MD

**HOSPITALIST**

Elizabeth Belanger-Shugart, APN  
Heather Fochesato, APN  
Melanie Gerrior, MD  
Eleanor Haring, PA-C  
Brett Hesse, MD  
Susan Inscore, MD  
Roly Kanard, MD  
Christiaan Maurer, MD  
Jenny Queen, PA-C  
Jennifer York, DO

**INTERNAL MEDICINE**

Peter Cohen, DO  
Tess Jankovsky, MD  
George Morton III, MD  
Robert Nelson, PA-C  
Steven O'Brien, MD  
Martha Oppegard, MD  
Steven Zeiler, MD

**NEONATAL NURSE  
PRACTITIONER**

Karlene Lambuth, APN

**NEUROLOGY**

Whitney Scurlock, PA-C  
Jeffrey Siegel, MD

**NEUROSURGERY**

Wade Ceola, MD  
Gregg Elbert, PA-C  
David Miller, MD

**OB/GYN**

Joel Dickens, MD  
Cynthia Hall, DO  
Brooke Halliwell, DO  
Katie Mang-Smith, MD  
Emily McCarty, MD

**ONCOLOGY/  
HEMATOLOGY**

Armando Armas, MD  
Douglas Rovira, MD

**ONCOLOGY/  
NURSE PRACTITIONER**

Kimberly Burns, APN

**OPHTHALMOLOGY**

Matthew Ehrlich, MD

**OR 1<sup>ST</sup> ASSIST**

Lori Hubbell, RNFA

**ORAL MAXILLOFACIAL  
SURGEON**

George Haltom III, DDS

**ORTHOPAEDIC**

Robert Adams, MD  
Natalie Arena, PA-C  
Izaak Fitzgerald, PA-C  
Christopher George, MD  
Michael Grillot, MD  
Ferdinand Liotta, MD  
Thomas Moore, MD  
Joshua Peters, PA-C

**OTOLARYNGOLOGY**

Matthew Goodstein, MD

**PATHOLOGY**

George Holmes, III, MD  
Robert Macaulay, MD

**PEDIATRICS**

David Brooks, MD  
Ellen Brooks, MD  
Ian Dresner, MD  
Heather Gardner, MD  
Stephen Martin, MD

**PHYSICAL MEDICINE  
& REHABILITATION**

Dustin Cole, MD  
Gregory Gazzillo, MD  
Giora Hahn, MD  
Elizabeth Jackson, PA-C

**PLASTIC SURGERY**

Jennifer Butterfield, MD  
William Martin, MD

**PODIATRIST**

Noel Armstrong, DPM  
Sally Servold, DPM

**PSYCHIATRY**

Peter Wiley, MD

**PULMONOLOGY**

Suresh Khilnani, MD  
Amy Kousagan, APN

**RADIOLOGY**

Christopher Bartlett, MD  
Jason DiCarlo, MD  
Elizabeth Kulwicz, MD  
John Nystrom, MD  
Harold Young, MD

**RADIOLOGY ONCOLOGY**

Bruce Greene, MD  
David Marcus, MD  
Matthew Stinson, PA-C

**THORACIC SURGERY**

James Narrod, MD

**UROLOGY**

Jeffrey Fegan, MD  
Jamie Lowe, MD  
Brian Murphy, MD



*David M. Brooks, MD  
Chief Medical Officer*

*It was an outstanding year for the physicians, nurse practitioners, physician assistants and other clinicians of Valley View.*

Currently, we have 204 physicians on the active staff and a total of 243 providers serving the region.

This large number of providers in a small community reflects the desire of providers from larger hospitals wanting to be part of Valley View's outstanding team. We now provide 34 medical and surgical specialties that include technical specialties such as electrophysiology, radiation oncology, and neurosurgery.

This type of complex specialization is typically only seen in large urban areas. Several of our practices have been recognized nationally. Rocky Mountain Urology Center achieved top 10% national ranking for patient satisfaction. Roaring Fork Family Practice and Pediatric Partners either completed the process, or are in the process of completing certification through the very rigorous Patient Centered Medical Home process. Typically these accomplishments are

not often seen in rural hospitals of our size. Although these are notable and important accomplishments, they are not what makes me most proud to be a part of this outstanding team.

The accomplishment that makes me the most proud is the medical staff coming together for a higher purpose. As a medical staff, we have determined that our driving purpose is to positively impact patient lives and everything we do must align with that goal.

Many medical staffs give lip service to similar goals, but few actually deliver. Finances, politics and self-serving goals often derail the higher stated purposes of other organizations, but we have remained true and have been able to walk the walk.

Some examples of this commitment are seen in that every member of our medical staff completed a four-hour patient safety training program

last year. Additionally, each Section Chair is championing an innovative physician-led quality improvement project, and starting in 2017, 37 providers will begin a master's level leadership and quality program to fine tune their skills.

Finally, our entire clinical team is engaged in an online communication skills-building program to better communicate amongst ourselves and with our patients.

All these efforts are uniquely designed to achieve improved patient care and communication without any financial incentive.

Our providers are dedicating time away from their families and personal lives to positively impact patient lives. This is truly what embodies the ideals of PeopleCare and why I am proud to be part of the Valley View experience.

A handwritten signature in blue ink that reads "David".

David Brooks, MD  
Chief Medical Officer



*Al Saliman, MD; Susan Inscore, MD; Stephen O'Brien MD;  
Marty Oppgard, MD; Tess Jankovsky, MD;  
Internal Medicine at Valley View*



*Women's Health team at Valley View*



*Jamie B. Lowe, MD  
Urologist  
Rocky Mountain Urology Center at Valley View*

Care  
*you can trust.*



**Krista Bullock, RN**  
*Internal Medicine at Valley View*





Sandra Hurley, MS, RN, NE-BC  
Chief Nursing Officer

*Nursing at Valley View has a history of excellence in providing a compassionate, patient-centered experience.*

**O**ur vision is to cultivate a healing environment through the intentional presence of nursing. We support this unified vision to engage and empower nurses as full partners in care.

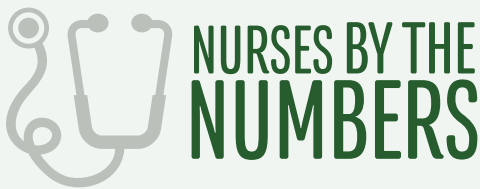
**DAISY AWARD PROGRAM**

This recognition program honored four recipients in 2016 for the exceptional care for patients and families: Nancy Billington, Pascha LeBarron, Katie Connifey and Phyllis Figueira.

These nurses demonstrated an extraordinary act of compassion or created a relationship with a patient that truly made a difference. Valley View continues to help nurses see in themselves what their patients, families, and colleagues see in them and to help them learn the behaviors that make such a powerful difference.

**HEALTHCARE STARS**

Registered nurses Niki Arnhold and Pat Trauger were recognized as Colorado Healthcare Stars by the Colorado Hospital Association and American Sentinel University. The statewide award program acknowledges clinical professionals who exceed expectations in the delivery of healthcare in Colorado.



**302** NURSES STRONG  
58 Clinic, 244 Hospital

**EDUCATION**



23% Associate, 52% Bachelor  
3% Master, 1% Doctorate



**CERTIFICATION**

18% Nationally certified  
80% Nursing leadership certified

*The Silver Lining Fund is available to support our co-workers at Valley View who find themselves in need of financial help, whether it be for groceries, utilities, rent or mortgage.*

When Valley View employees are experiencing a crisis that threatens their ability to stay in their home or put food on their table, they can apply for financial assistance from the Silver Lining Fund. Generous gifts by Valley View employees to the Valley View Foundation enable this remarkable support.

During the holidays, Valley View families in need benefit from the Angel Tree project. Groups of Valley View employees come together, along with financial support from the Silver Lining Fund, to purchase gifts to make the holidays bright for these wonderful families.

The Silver Lining Fund truly reflects the compassion of Valley View employees.

### *2016 highlights*

- Forty-four Valley View staff members received emergency rent, utility and food assistance, totaling \$13,770
- Thirty Angel Tree recipients

“I just wanted to say thank you. Things are so much better and I signed up for the Silver Lining donation to give back.”

- Silver Lining Fund recipient



*Valley View thanks the dedication of the Valley View auxiliary to health sciences education.*



*Elegant Tea  
Fundraiser for medical education*

The Valley View Hospital Auxiliary has been in existence since the hospital opened in 1955.

Since the beginning, it has filled two important roles for the hospital: volunteer service, and fundraising for medical education.

In 2016, the Auxiliary provided ten scholarships totaling \$30,000 for students to pursue or advance in the health sciences field.

Proceeds from the Valley View Heart to Heart gift shop, the Elegant Tea, and other gifts make these scholarships possible and help support the Connie Delaney Medical Library.

Connecting  
*with our community.*





*Volunteer appreciation luncheon*

Valley View Volunteers are a compassionate and dedicated group of individuals that contribute their time, talents and energy to the health and well-being of our community. Volunteers play a key role in the healing presence and culture of our hospital.

The touch of a hand, a friendly smile, a listening ear, can make a significant difference. The need for volunteers is great, and the rewards are even greater.

### *2016 highlights*

- 169 volunteers, including 19 junior volunteers
- Over 16,000 hours of service
- 2,747 meals provided to community members in need
- 250+ pet therapy visits

“I love the work as a volunteer with Valley View. It’s nice to have different roles in various areas of the hospital. Greeting our visitors and interacting with the wonderful staff is so rewarding. Valley View is a tremendous place.”

– Trish Hittinger

*The Foundation accelerates excellence in healthcare at Valley View through philanthropy.*



*Donors touring new Advanced Catheterization Laboratories*

In 2016, nearly 600 individuals and businesses in our community contributed over \$1.53 million to this cause.

Such generosity brought world-class cardiac surgical suites to the Advanced Catheterization Laboratories, provided more than \$200,000 for cancer patients through Rally the Valley, and benefited a dozen hospital departments with everything from new treadmills and portable eye testing devices to kids' bike helmets and educational resources for Spanish-speaking patients.

Together, these donors helped their friends, their neighbors and their community gain access to superb healthcare.

*Thank you.*



*Tough Enough to Wear Pink Rodeo*



*Kids and Teens Safety Fair*



*Rally the Valley*



*OneBook  
Community Read  
"How Not to Die"  
event featuring  
Dr. Greger*



*Valley View Community Health Fairs*

*These generous people have enabled the Foundation to accelerate excellence in healthcare at Valley View.*

#### **THE LEGACY SOCIETY**

Karen Bannerot  
 Jim & Connie Calaway  
 Jeff & Nancy Carlson  
 Janice Barker\*  
 Stacey & Rob Gavrell\*  
 Richard & Holly Glasier  
 Linda Huntsman & Frank McGuirk  
 Ms. Randi Lowenthal  
 John McKay  
 & Leslieann Gallagher  
 Adrian Rippy-Sheehy  
 & Jim Swartzendruber  
 Ken & Martha Robinson  
 Sumner Schachter  
 & Michele Diamond  
 Dr. Nancy & John Schneider  
 Anonymous  
 Matthew Trinidad  
 Jon & Connie Warnick  
 Marlane Miller Willins  
 & Donn Willins  
 Alexandra Yajko \*  
 J. Robert Young

#### **Mount Elbert \$1,000,000 and above**

Jim & Connie Calaway  
 Patsy & George Conrades  
 J. Robert Young

#### **Mount Massive \$500,000 - \$999,999**

The Late Ambassador  
 Henry Catto  
 Larry & Susan Marx  
 Anonymous  
 Peter & Sondra Welles

#### **Pyramid Peak \$100,000 - \$499,999**

Alpine Bank  
 ANB/ Sturm Family  
 Foundation  
 Robert & Connie Delaney  
 Foundation  
 Mike & Carol Fattor  
 Marilyn Flint  
 Richard & Holly Glasier  
 Glenwood Springs Post  
 Independent  
 Mark & Mary Gould  
 Hot Springs Lodge & Pool  
 Marlane Miller Willins  
 & Donn Willins  
 The Petre Family  
 Teo & Carolyn Prinster  
 Richard & Marianne  
 Reinisch Foundation

Jack Schuss  
 Robert & Jeri Shapiro  
 Daniel Sprick  
 Dick Stephenson  
 Jon & Connie Warnick  
 Kathy Weiss

#### **Mount Sopris \$50,000 - \$99,999**

Berthod Motors  
 The Bosco Family  
 Gary & Pam Brewer \*  
 Anonymous  
 Encana Oil & Gas Inc.  
 Anonymous  
 James & Mary Griffith  
 John & Jan Haines  
 Hart Freeland Roberts, Inc.  
 JE Dunn Construction  
 Ken & Martha Robinson  
 Gino & Donna Rossetti  
 Lois Ann & The Late  
 Honorable Luis D. Rovira  
 The Seaton Family  
 Harold Isaac Sutton Trust  
 The Children Honoring  
 Robert & Beverly Zanella

#### **Sunlight Mountain \$25,000 - \$49,999**

Christine Bergstrom  
 Jack & Wendy Bergstrom  
 Drs. David & Ellen Brooks \*  
 Donna & Steve Chase  
 Denise Delaney & Glenn  
 Bourland  
 Dr. Robert & M.J. Derkash  
 Tom & Darlynn Fellman  
 Glenwood Medical Associates  
 Grand River Health  
 The Late Dr. Carter & Louise  
 Van K. Jackson  
 Dr. & Mrs. John F. Jackson  
 Asa & Barbara Jones  
 Kenneth & Dr. Elizabeth  
 Kulwicz  
 Dr. Frank Laws \*  
 The Lohse Family  
 John McKay & Leslieann  
 Gallagher  
 Ken & Patricia Miely  
 Lora & Karl Neumeier  
 Erin Rigney & Craig  
 Wheelless  
 Lois Ann Rovira  
 Dr. Paul Salmen  
 & Nancy Reinisch  
 Bruce & Jan Shugart  
 Bill & Judy Slattery  
 Mary & Dr. Jerry

Steinbrecher  
 Neill & Nancy Taylor  
 Dr. Gerard I. Tomasso  
 & Sherry A. Caloia  
 Bill & Kathy Williams

#### **Lookout Mountain \$10,000 - \$24,999**

Art & Carolyn Ackerman  
 John & Marianne Ackerman  
 Chris & Holly Adelman  
 Enis & Karen Alldredge  
 Sue Anschutz-Rodgers  
 Dr. Armando  
 & Rochelle Armas \*  
 Tom & Joyce Ball \*  
 Michael & Susan Barrera  
 Hal & Judy Beattie  
 Steven & Nancy Beckwith  
 Tim & Charla Belinski  
 Susan Bergren \*  
 Daniel & Connie Biggs \*  
 Jaydee & Nancy Billington \*  
 Chip & Linda Bishop  
 Dean & Sally Bowlby  
 John Breckinridge  
 Kelby Brim \*  
 Gerald & Beverly Burk  
 Markey & Jerry Butler  
 Allan & Lori Butler  
 Jennifer L. Butterfield, MD  
 & Sheri L. Brinker, MD \*  
 John & Patti Buxman  
 Caribou Club  
 Jeff & Nancy Carlson  
 Caroline Cochener  
 Fred & Barbara Collett  
 Tony & Kate Comer  
 Tom & Cathy Cooney  
 Judy & Gus Cossette  
 Steve & Cathy Cournoyer  
 Laurale & Dean Cross \*  
 Dan & Patty Deaton \*  
 Dr. Ian & Carol Dresner \*  
 Larry & Pam Dupper  
 Sue Edelstein & Bill Spence  
 Encore Electric  
 Engage  
 Drs. Fegan, Lowe  
 & Murphy \*  
 Herbert Feinzig & Kathleen  
 McGinniss-Feinzig, MD  
 Laurie & Dr. Claudio Feler  
 Dr. Stuart & Ellie Fine  
 Jon & Lucie Fitch  
 Don & Marcia Flaks  
 Beverly & Joe Forsman  
 Wendy & Jim Fowler \*  
 Gregory & Judith Friedman  
 Stacey & Rob Gavrell \*  
 Peter & Mike Gilbert  
 The Late John & Arleen Ginn  
 Harvey & Janet Goldberg  
 Dr. Matthew & Melissa  
 Goodstein  
 Dr. & Mrs. Bruce Greene \*  
 Sherry & Michael Grillot \*  
 Morton & Susan Gurrentz  
 Bob & Sue Hess  
 Deb Hill  
 Carolyn Jane Hire  
 Dr. Marcus & Robin Howell\*  
 Dick & Shirley Hunt  
 Sandy & MG Hurley \*  
 Joe & Ann Kasparek  
 Bill & Jan Kaufman  
 Rick & Linda Keister  
 Jack & Diane Kennedy  
 Steve & Dr. Wewer Keohane  
 Sally King \*  
 Michael & Peggy Lacy  
 Ms. Randi Lowenthal  
 Janette & Dr. Robert  
 Macaulay  
 Dr. Travis & Robyn Martin \*  
 Debi Martinez-Brun  
 & Kevin Brun  
 Anonymous  
 The McBride Family  
 Gerry & Kirsten McDaniel  
 Milt & Areta McKenzie  
 Sandra & Joe  
 McMullen, MD  
 Dr. David & Cindy Miller \*  
 Jim & Elizabeth Milton  
 Mary Beth & Gregg Minion\*  
 Jim & Mona Morgan  
 Dr. Tom & Deb Morton\*  
 Dr. James & Mary Narrod\*  
 Thomas & Bernadette Ossola  
 Greg & Anita Owings  
 Dewane & Cyndi Pace \*  
 Anonymous \*  
 Ruth Perry  
 Dr. Gary & Nancy Peterson  
 Ross Peterson & Judy Pendas\*  
 Wes & Yvette Powell  
 Beth & John Quinn \*  
 Bob & Joyce Rankin  
 Drs. Nalini & Raj Rao  
 Jeanette & Jack Refior \*  
 Adrian Rippy-Sheehy  
 & Jim Swartzendruber  
 Ken & Susie Robinson  
 Rocky Mountain Urology  
 Center at Valley View \*  
 Anonymous  
 Dr. Doug Rovira  
 & Carlyne Heldman \*  
 Barton & Fay Sackstein  
 Sumner Schachter  
 & Michele Diamond



Betty & Lloyd Schermer  
 Dr. Nancy & John Schneider  
 Kathleen & John Schoenecker  
 Nancy Sheffield & Jeff Steck  
 Alice & Karl Sheffield  
 Dr. Jeff & Gisela Siegel \*  
 Brian & Robin Singer  
 Greg & Ann Smith  
 Vickie & Carl Smith  
 Art and Sandy Soares  
 Ron & Lisa Speaker-Equus Private Wealth  
 Paul & Julia Spencer  
 John & Tara Stelzriede \*  
 Suzanne Stewart & David Winsor  
 Richard & Nina Stumpf  
 Alice & Kerry Sundeen \*  
 John & Carleen Sweet \*  
 John & Connie Thorsen  
 George & Dana Trantow \*  
 Tom & Roz Turnbull  
 Gail & Warren VanDerbeck \*  
 Vanderhoof Family Foundation  
 John & Marianne Virgili  
 Jenna & Wayland Weatherred \*  
 Ann & Munro Wilcox \*  
 John & Johnne Winter  
 Marti & Tom Wolfe \*  
 Sarah & Robert Woods  
 Alexandra Yajko \*  
 Dr. R. Douglas Yajko  
 Rosario & Dr. Hap Young

**Diamond**  
**\$5,000 - \$9,999**

Aspen Skiing Company  
 Carbondale Wild West Rodeo Association  
 Carol & Rick Copeland  
 Falcon Plumbing & Heating  
 d. Richmond Jones & Assoc. Inc.  
 Reese Henry & Company  
 Union Pacific Cooperation  
 Path Forward IT  
 The Pope Foundation  
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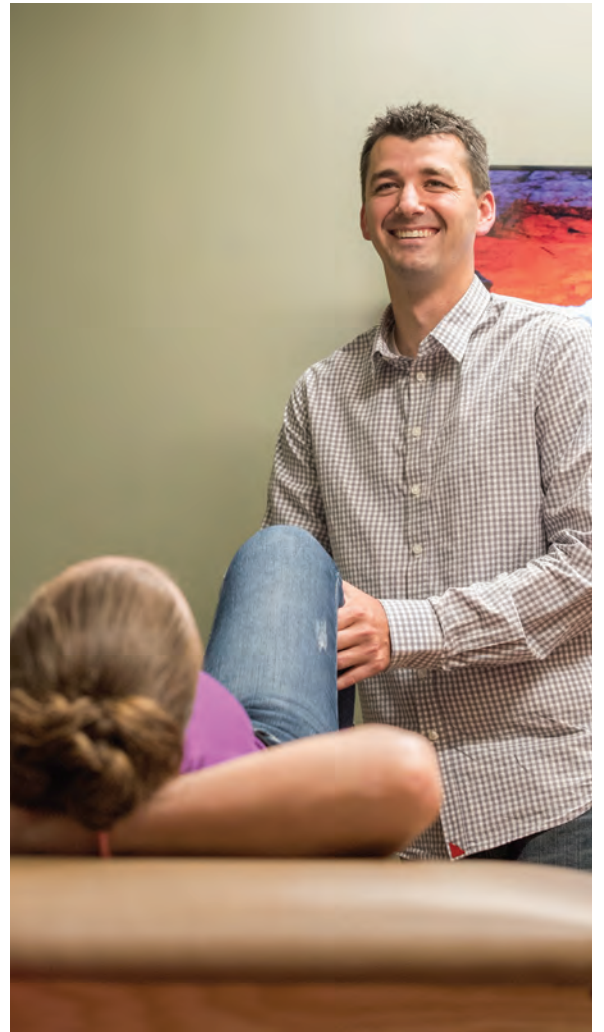
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*In 2016, Valley View continued to maintain strong financial performance while responding to the dynamic and evolving healthcare needs of the community.*

## 2016 FINANCIAL OVERVIEW

Total operating revenue	\$236,583,439
Non-operating revenue/expense	\$477,717
Personnel expense	\$119,231,350
Supplies and other expenses	\$33,135,167
Purchased services	\$44,677,923
Depreciation, amortization and interest expense	\$23,067,278

*As part of fulfilling our mission to the community, Valley View provided over \$27 million in uncompensated care. This reflects care and services to community members in need.*



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# VALLEY VIEW

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## PHYSICIAN PRACTICES

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EAGLE VALLEY FAMILY PRACTICE

INTERNAL MEDICINE

PEDIATRIC PARTNERS

ROARING FORK FAMILY PRACTICE

WOMEN'S HEALTH

---

## SPECIALTY CENTERS

---

BRAIN SURGERY &  
COMPREHENSIVE SPINE  
CENTER

CALAWAY • YOUNG  
CANCER CENTER

FOOT & ANKLE CENTER

GLENWOOD  
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